

# ANNUAL REPORT 2016



2/6/2017

JCC-Federation of San Luis Obispo

**An extraordinary year  
made possible by you**

# Annual Report 2016

## JCC-FEDERATION OF SAN LUIS OBISPO

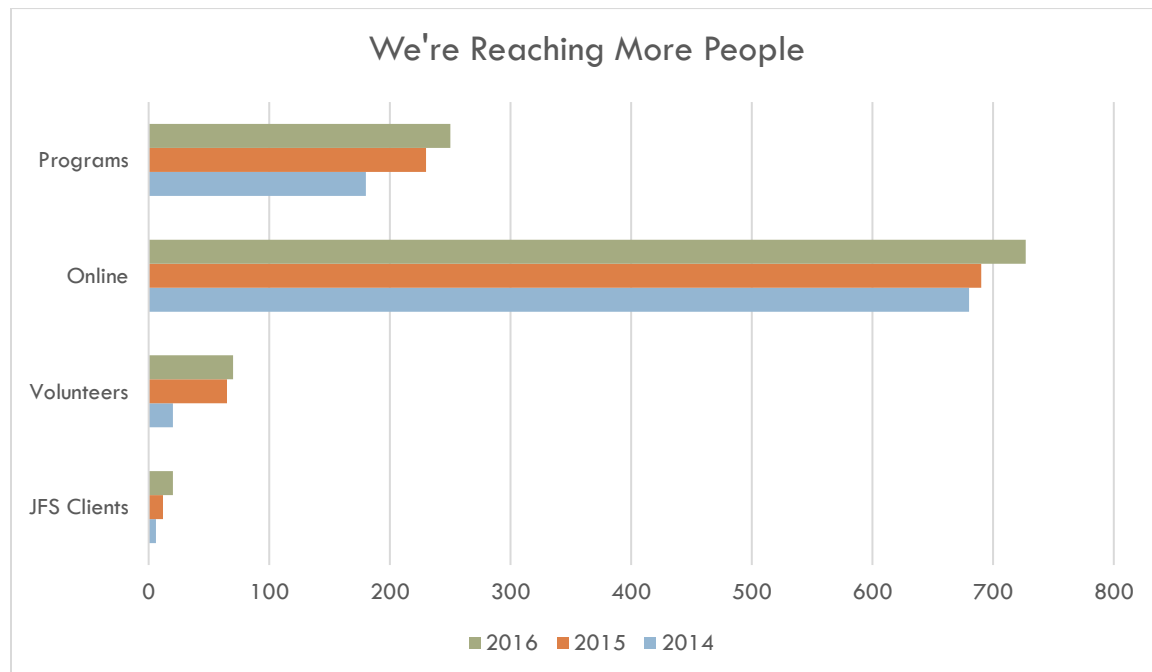
### THANK YOU

For helping us get to where we are

- Continued successes in community building through our local programs and services
- Reached nearly 700 members in 2016
- 20% Increase in Number of Donors
- 16% Growth in Program Attendance
- 20% Increase in Camper Attendance and Scholarships
- Sustained our responsibility toward helping vulnerable Jewish communities globally
- Nationally and locally recognized as fastest growing organization of its kind in the country

### Our Impact

**Nearly 10,000** individuals engaged with the JCC-Federation in 2016, thanks to your support. This means close to 10,000 people attended our programs, visited our website, volunteered their time, or requested agency services. We are proud in how this impact reverberates throughout SLO County and achieves our mission as the local Jewish community center and Federation.



## Financial Highlights

This report includes our pre-audited annual financial report. Major highlights of 2016 include:

- Balanced budget with surplus
- Operated with roughly **\$85,000 of in-kind donations**
- Successfully passed random audit by the Internal Revenue Service, July 2016

| Revenue (% of Total) |     |
|----------------------|-----|
| Annual Campaign      | 40% |
| Special Events       | 17% |
| Private Grants       | 17% |
| Camp                 | 15% |
| Lease on Grounds     | 11% |

| Expenses (% of Total) |     |
|-----------------------|-----|
| Programs              | 44% |
| Personnel             | 37% |
| Infrastructure        | 20% |

## 2017 INITIATIVES

The JCC-Federation of San Luis Obispo is pleased to announce the following programs and services to be launched this calendar year:

- **Community Grants Program:** Starting in 2017, the JCC-Federation of SLO will award community grants of up to \$1000 to local Jewish 501c3 organizations. The program is designed to encourage and enable local Jewish organizations to implement broad community-based programs that bring the Community of the Central Coast together to observe, celebrate, educate, socialize, enrich, create, and/or share in the common Jewish fabric of our community.
- **Saplings Outdoor Preschool Program:** Saplings Outdoor Preschool is a 100% nature based preschool slated to open Fall 2017 in San Luis Obispo, CA. The mission of Saplings Outdoor Preschool is to create a culture of student-citizens who are connected to the Earth. And, after years of preparation and planning, Saplings finally has a place to call home. Saplings is partnering with the JCC-Federation of SLO to offer its program to children 3.5 -6 years of age on our beautiful grounds, the 10 acre property at the base of Bishop's peak.
- **Extended Family Programs:** With the assistance of a Cal Poly intern, the JCC-Federation of SLO will host additional family programs on campus that connect to Jewish holidays and roots. Further, we are in the planning stages of a Jewish-Muslim family program, as well as relocating the Apples and Honey Festival to an apple orchard.
- **Continuing Property Development:** In 2016, we moved forward in developing plans and projects for our grounds, and will continue our efforts to improve the JCC-Federation facilities on the property.
- **SLO Delegation at JFNA General Assembly:** One of the largest Jewish conferences in the country will be taking place in Los Angeles this November. The JCC-Federation of SLO is a proud member of this network and looks forward to participating, meeting other communities similar to ours, and hearing speakers that address the most pertinent issues that face our Jewish communities today.

## Financial Statements

### STATEMENT OF FINANCIAL POSITION DECEMBER 2015 AND 2016

|  | <u>2015</u> <sup>iii</sup> | <u>2016</u>    |
|--|----------------------------|----------------|
| Assets:                                  |                            |                |
| Cash and cash equivalents                | 10,225 <sup>i</sup>        | 29,494         |
| Fixed Assets                             |                            |                |
| Land, buildings, and equipment           |                            |                |
| Land                                     | 220,000                    | 220,000        |
| Buildings                                | 645,000                    | 645,000        |
| Furniture and Equipment                  | 718                        | 718            |
| Accumulated Depreciation Land            | (227,403)                  | (227,403)      |
| Acc Depreciation (Furn & Equip)          | (180)                      | (1,044)        |
| Intangible Assets                        | 580                        | 340            |
| Total                                    | 638,715                    | 637,611        |
| Other Securities                         | 191,291 <sup>ii</sup>      | 186,594        |
| Total Assets                             | <u>840,232</u>             | <u>853,699</u> |
| Liabilities and net assets:              |                            |                |
| Short-term liabilities                   | 0                          | 0              |
| Long-term debt (mortgage)                | 278,323                    | 271,488        |
| Total                                    | 278,323                    | 271,488        |
| Net Equity                               |                            |                |
| Unrestricted Assets                      | 574,843                    | 574,893        |
| Temporarily Restricted                   | 6,093                      | 6,093          |
| Retained Earnings                        | 0                          | (19,027)       |
| Net Income                               | (19,027) <sup>iii</sup>    | 20,301         |
| Total Equity:                            | 561,909                    | 582,211        |
| <b>Total liabilities and net assets:</b> | <b>840,232</b>             | <b>853,699</b> |

<sup>i</sup> Figures are rounded to the nearest whole dollar amount. For this reason, totals may not sum perfectly with subtotals.

<sup>ii</sup> This figure reflects the balance owing of our tenant's responsibility towards our mortgage. The land is owned wholly by JCC Federation-SLO, and in lieu of market value rent, our tenant is obligated by our lender to pay an agreed upon majority percentage of our mortgage. This amount subsidizes our long-term debt.

<sup>iii</sup> This is not an operational loss, it is due to additional depreciation expense we are entitled to and reported on our 2015 Form 990, per CPA tax adjustments. 2015 amounts reported here include all CPA generated adjustments for our annual 990 tax report, available to view on our website.

## Financial Statements

### STATEMENT OF ACTIVITIES YEAR ENDED DECEMBER 31, 2016

|   | <u>2015</u> | <u>2016</u> |
|---|-------------|-------------|
| Unrestricted revenues and gains:                            |             |             |
| Contributions   | 83,130      | 100,863     |
| Income from property, plant,<br>and equipment               | 16,341      | 14,452      |
| Other investment income                                     | 2           | 0           |
| Tributes  | 34,349      | 15,509      |
| Total Unrestricted Revenues and gains:                      | 133,822     | 130,824     |
| Unrestricted expenses and losses:                           |             |             |
| Management and general                                      | 44,689      | 32,684      |
| Fundraising   | 11,908      | 8,650       |
| Programming   | 59,219      | 43,665      |
| Expenses for property,<br>plant, and equipment <sup>i</sup> | 36,927      | 25,599      |
| Total Unrestricted expenses and losses:                     | 152,943     | 110,598     |
| Gain (Loss) in temporarily restricted<br>net assets         | 0           | (164)       |
| Change in net assets  | (19,120)    | 20,302      |
| Net assets at beginning of year                             | 581,029     | 561,909     |
| Net assets at end of year                                   | 561,909     | 582,211     |

<sup>i</sup> Includes depreciation expenses

## Leadership Circle Donors

The JCC-Federation of San Luis Obispo extends its gratitude to all our contributors at all levels of support. We especially want to acknowledge and thank the following donors for their exceptional level of giving towards our programs and services:

Ira & Marsha Alpert

Jonathan, Jerome & Lucienne  
Aroesty

Ron & Sandra Baers

Judith & Ken Barclay

Lauren & Armin Bandari

John & Jody Belsher

Mary Bianco

Linda Blonsley for Blonsley Law

Carson & Natalie Britz

David Canvasser, MD

Art & Lynn Chenen

Vernanne Cohen

Elisa Feingold

Bluma & Edward Felix

Charles & Sophie Fishman

Arthur & Cindy Fries

Jaime & Robert Hill

Jay Melnick & Lisa Marmon

Diane & Pat McKeague

Rabbi Janice Mehring

Martin L Meltz, PhD

Elizabeth Miller

Margaret & David Levine

Ellen and Leon November

Marianna & Dr. Boris Pilch

Kayla Plourde

Patti & Robbie Robbins

Robert and Beth Segal

Dr Mark Sherman & Denise Barilla

Steven Singer

Mike and Linda Sommer

Adrienne Shivers for AJRWeb, Inc

SLO Pediatric Dental

Robert & Sheila Spector

Adele Stern

Don & Patsy Tullman

Toews & Murphy, Inc

## EXECUTIVE DIRECTOR MESSAGE

When I took on the leadership role seven years ago, I certainly could not have imagined the growth and sustained impact of our agency. As the area's JCC and Jewish Federation, we strive to bring to the community programs that are engaging and cultural, serve as the nexus to community organizations and the global Jewish network. We run a camp, a film festival, a Jewish Family Service, family programming, and try to inspire connections. We do a lot, and we truly love it.

Thank you for being a part of this adventurous ride in community building. Because of your support in 2016, we engaged more people of many ages and backgrounds, provided more service and community advocacy, and maintained healthy operations. But amidst the great triumphs of the past year, we look forward to the challenges of next.

So, we invite you to stay with us as we continue this charge as the JCC-Federation for San Luis Obispo County. We welcome you to push us to higher places, and take on leadership roles in your support and advocacy. We cannot do any of this without you – thank you.

Sincerely,



Lauren Bandari

Executive Director, JCC-Federation of SLO

### Staff and Board of Directors

#### 2017 Incoming Board:

Adrienne Shivers (president), Vernanne Cohen, Alissa Feldman, Corin Koren (on leave),  
James Graff-Radford, Bonnie Lee, Leo Tendrih, Bob Spector (past president)

#### Staff:

Lauren Bandari, Executive Director      Caroline Cohen, Office Administrator  
Courtney Mellblom, Camp Shoreshim

#### Agency Information:

JCC-Federation of San Luis Obispo

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